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Business Analytics vs. Data Science

by Milo Schield

Member: International Statistical Institute
US Rep: International Statistical Literacy Project
Director, W. M. Keck Statistical Literacy Project
Presented at the
Annual Decision Sciences Institute Meeting
Tampa FL. Nov 22, 2014.

Slides at: www.StatLit.org/pdf/2014-Schield-DSI2-Slides.pdf

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Data Science (DS), Data Analytics (DA), Business Analytics (BA)

In any new field, new terms are a bit vague. Distinctions are shades of grey; not black-white.

DS, DA, BA all involve some combination of mathematics, computer science and statistics.

Ideally, a DS major would take a substantial number of courses in all three areas. Ideally, they work from start-to-finish on a DS project.

Most students don't have time for this.

Using Multivarate Statistics

Mathematics Aspect

Understanding
The New Statistics

Biffer Sire, Confidence
Intervals, and Meta-Analysis

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2nd Stat courses can be classified by:

- Math pre-req: algebra, pre-calc or calculus.
- Topics: Just regression (Mendenhall-Sincich, Draper-Smith). Multilevel / hierarchical models (Gelman-Hill). Multivariate methods: cluster analysis, discriminant analysis, factor analysis, principle components, logistic regression, etc. (Sharma, Johnson-Wichern, Berenson-Levine-Goldstein)



Computer Science Perspective



Machine Learning
No Art and Science of Algorithms
pur Make Tenne of Data

Data acquisition, manipulation & summarization are big topics in Computer Science.

Computer software is a big issue: SQL databases, SAS, R, Hadoop, etc.

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Data Science

Data science is dominated by computer scientists and mathematicians. The primary focus is on associations: correlations, models, prediction ...

Neither computer science nor mathematics has any language for causation. Both focus on what is necessary or sufficient.

Both mathematics and computer science focus on the form – and generally eschew the matter.

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014-Schield-DSI-Stats-Curricullum

Business Analytics

For science, the goal is truth – deep truths. For the physical sciences, the truth typically includes causal connections. For math and computer science, causation is conspicuously absent.

For business, the goal is create products and services that will be bought by customers at a price that generates a profit. Sometimes this involves prediction; other times is involves an intervention. Both of these involve causal connections.

Four Big Ideas in **Teaching Big-Data**

- 1. Association is not causation, but is often a sign of causation somewhere.
- **2.** Confounding. Why getting more data may not reduce confounding.
- **3. Coincidence**: Why coincidence increases as the amount of data (# of rows) increases.
- **4. Error**: Why errors (false positives) increase as the object of interest gets smaller (rarer).

Statistical Literacy: Big Idea #1: Association

Just saying "Association is not Causation" exemplifies the "abstinence approach" to statistics.

Abstinence may be fine in a math class. It is not acceptable in a Business program where associations are typically a sign of causation somewhere.

Students should learn which statistical associations give stronger support for a causal connection.

Statistical Literacy: Big Idea #2: Confounding

Confounders are related factors not taken into account in a study.

The influence of confounders [confounding] is omni-present in observational studies.

Simpson's paradox (sign reversal or confounding)

- is incidental when modelling or forecasting,
- dominates when searching for causes.

Statistical Literacy: Big Idea #3: Coincidence

Margin of error decreases as sample size increases.

The Law of Very Large Numbers: the unlikely becomes almost certain given enough tries.

Coincidence may be totally spurious or a sign of causation.





Statistical Literacy: Big Idea #4: Tests

False positive are a constant problem in tests.

Qualitatively, the lower the prevalence of the group, the higher the chance of a false positive.

Quantitatively, if the prevalence of the group of interest is the same as the error rate in the test, then the prediction accuracy is always 50%.

The quantitative relationship is simple, memorable and helps in evaluating tests using Big Data.

Conclusion

Business Analytics should focus on teaching the big ideas underlying the statistics produced by any analysis of observational data: big or small.

Business Analytics should help students see which associations give stronger support for a causal connection. They should be able to see the influence of confounders, of coincidence and Type-1 errors in big data.

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References

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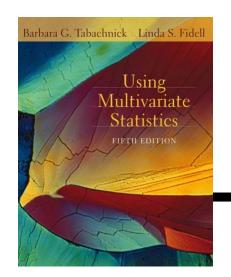
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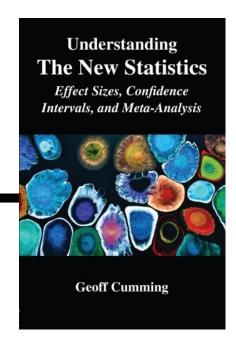
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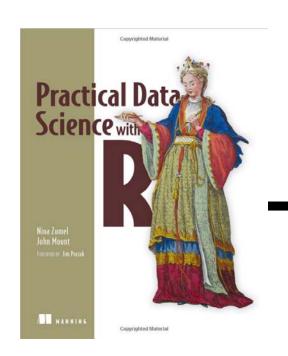


Mathematics Aspect

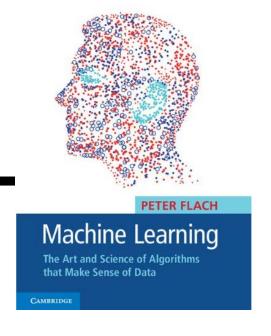


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